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# Implentation of Good Mosque Governance Principles (Case study of the Baiturrahman Banyuwangi Grand Mosque)

## Elvia Fadjar Iqzani

Employee at Spmsabajbr

Abstract: A mosque is one of the community organizations that manages its resources in a mosque, mosque resources come from the congregation both individually and in groups, Good governance (Good Mosque Governance) is absolutely necessary to increase the congregation's trust as a contributor to the mosque. mosque organization. Takmir or mosque administrators who manage all mosque resources must be able to fulfill the interests of the congregation, so that the congregation feels comfortable and well served. This research uses qualitative research with the theory used is the theory of interest. The results showed that the Baiturahman Banyuwangi Grand Mosque had implemented the principles of Good Mosque Governance even though it was not yet perfect. And the management considers that with the Good Mosque Governance they feel helped and motivated to continue to improve the quality of governance in the implementation of the Baiturahman Grand Mosque in Banyuwangi.

Keywords: Implementation, Prinsciples, Good Governance, Mosque

#### I. INTRODUCTION

The word Masjid is repeated in the Qur'an twenty-eight times. Mosque in lugowi or language comes from the word sajada yas judu which means obedient submission, and submits with great respect, but in terms and we understand together that a mosque is a building for worship or prayer for Muslims, but by looking at the origin of the word mosque comes from From the word sajada, the mosque can be interpreted as a place where all activities cause obedience to Allah SWT alone. This is in accordance with the word of Allah in Al Qur'an Surah Al Jin 72: 82, "The fact that the mosque belongs to Allah, therefore do not worship anything other

There are many shiroh or history and one of them was written by Shihab, (1998) he said that Rosulullah SAW founded the Quba mosque when he was carrying out the migration from Makkah to Medina, namely the Quba Region and Rosulullah SAW also founded the mosque when he first arrived at the place of his hijrah namely the city of Yasrib or later known as the city of Medina, the Prophet Muhammad did not build his house first and Rosulullah SAW also did not establish a trading center. This clearly illustrates how important the position of the mosque is for the development of a civilization.

Shihab, (1998) explains the function of the mosque built by Rosulullah, namely the Nabawi mosque in the city of Medina as the center of the formation of human civilization. In many histories it is said that no less than 10 (ten) roles were played by mosques in the time of the Prophet. namely 1. a place of worship, 2. a place of consultation and communication (economic, cultural, etc.), 3. a place of education. 4. Place for social assistance Apart from the things above, the mosque is also a shelter for foreign travelers and the homeless. 5. The military training ground and the preparation of its tools. 6. The medical center for injured Muslim soldiers. 7. Place of dispute and peace courts. 8. Halls and places for receiving guests 9. Places for detaining detainees. 10. a place for information or religious defense.

The mosque is one of the public organizations that manages its resources in the mosque. Management of these resources is carried out or activities in mosques and carried out by Ta'mir (people who manage mosques on the trust of the community) without getting anything or in other words they do empowerment activities of these resources voluntarily. So this mosque is also referred to as a non-profit organization but in the implementation of mosque resource management activities it is often in the spotlight, especially in the implementation of mosque financial reporting. There are some people who are anti-patience to mosques due to the lack of transparency of mosque administrators. There are even some members of the community who are not satisfied with the management and management of the mosque until they reach out or leave the mosque congregation. There have been cases of even establishing another mosque even though the places where the mosques were built were close to each other. This happens because one of the reasons is that there is an inaccuracy in the good governance of the mosque, even though the community's expectation is how the mosque management or Ta'mir is better in good governance (Good Governance) of the mosque, so that the existence of the mosque brings better impact for the congregation. So the implementation of good governance (Good Governance) mosques will provide the right answer to reduce public suspicion and distrust of the mosque organization and its Ta'mir.

Baiturrahman Banyuwangi Grand Mosque (BBGM) is one of the icons of Banyuwangi district which is located in the middle of the city center of Banyuwangir Regency, the potential of BBGM is whether it has been well managed or has been maximally empowered so that BBGM can function like the Mosque of Rosulullah's era, which can provide more benefits to all congregation. BBGM has many activities that are managed including, educational institutions, business entities, da'wah institutions, institutions managing zakat, infaq and shodaqoh, teenagers. BBGM, Polyclinic, Ambulance Car, Multimedia. When viewed from the assets owned, I am sure that the assets or assets owned are very large, more than 500 million, where. With many activities and very large assets, good governance is needed, so that with hope, something that has been mandated by the congregation to the management or takmir of the BBGM will be carried out properly.

According to Hetifa (2003), Good Governance is a mechanism and practice of managing resources and solving problems in public carried out by government and citizens, according to Parto (2005) Good Governance is a guideline for how an individual should act or types of interaction (discussion, negotiation, self-regulation and authoritative selection) while Good Governance in the World Bank is defined as "the way state power is used in managing economic and social resources for social development". So that governance is a method or used by the State to manage all owned resources for community development.

There are several key elements or principles in good governance to determine whether an organization, company or government can be called a good and effective organization, company or government. The four principles of the Good Gobvernance model include accountability, responsibility, transparency and correctness, "according to Loredana and Roxana (2016). These four principles of good governance are usually used for Islamic financial institutions or commonly used with the term Islamic Corporate Governance (ICG) and these four principles are used by researchers to see whether the Baiturrahman Grand Mosque of Banyuwangi has implemented good governance. .

Based on the description above, the researcher formulated the research problem as follows "Has MJABB applied the four principles of Good Governance: accountability, responsibility, transparency, and correctness".

#### II. Research Method

Method: This research approach is through a qualitative approach. This means that the data collected is not in the form of numbers, but rather the data comes from interview texts, field notes, personal documents, memo notes, and other official documents. So that the purpose of this qualitative research is to describe the empirical reality behind the phenomenon in depth, detail and completely. Therefore, the use of a qualitative approach in this study is to match the empirical reality with the prevailing theory using descriptive methods.

This research was conducted with the stages that have been carried out, namely: 1) the research planning stage which consists of four stages, namely: formulating topics and making a list of questions, explaining the background of the research, selecting informants, and reviewing documents, 2) stages of the data collection process, 3) data analysis stage, and 4) conclusions.

The theory used is the theory of interest. This theory is used to measure organizational goals, in this case the BBGM, which in its management uses four principles of good governance, namely accountability, responsibility, transparency, and correctness " namely balancing the various stakeholders of the BBGM organization. Chan (2014) states that organizations must rely on external stakeholders to provide resource support to the organization.

#### III. Reasearch Results and Discussion

Baiturraohman Great Mosque Banyuwangi which is located on Jl. Jenderal Sudirman No. 137 Banyuwangi, East Java, which has a land area of 5,245 m2. Baiturrahman Grand Mosque was founded by Mas Alit or Raden Tumenggung Wiroguno I, the first Regent of Banyuwangi. This mosque is classified as the oldest mosque in Banyuwangi Regency with all the history of the development of Islam in Banyuwangi. Construction of the mosque on Tuesday, December 7, 1773, this refers to the event of relocating the regency city from Ulupampang (Benculuk) to Banyuwangi (previously, Banyuwangi, was a thick thicket forest). Standing on the waqf land of the Mas Alit family or Raden Tumenggung Wiroguno I, a mosque for Banyuwangi Muslims was built under the name Jami Banyuwangi Mosque.

Since its inception until now, the Banyuwangi Great Mosque has undergone several periods of rehabilitation and (reconstruction), including: in 1832 (by Regent Raden Adipati Wiryodanu Adiningrat), Year 1844 (by Regent Raden Adipati Wiryodanu Adiningrat), Year 1971 (by Regent Djoko Supaat Slamet and changed its name to Baiturrahman Grand Mosque), 1990 (by Regent S. Djoko Wasito), and 2005 (by Regent Ir. H. Samsul Hadi).

Good governance is usually used for corporate governance, so that the hope is that a company that is managed can run well and can increase the capacity and quality of the company, in conventional companies, Good Governance is called Good Corporate Governance (GCG). GCG in this conventional company has five principles that are characteristic of good governance for conventional companies, GCG principles, namely: Transparency, accountability, responsibility, independence and fairness (Christian et al. 2018).

Islamic Good Governance Model according to Loredana and Roxana (2016). There are four principles covering accountability, responsibility, transparency, and correctness", according to the four principles of good governance, this is usually used for Islamic financial institutions or commonly used with the term Islamic Corporate Governance (ICG). The concept of Islamic Good Governance that we use for mosque governance or what we call Good Mosque Governance.

Seeing the definition and explanation of Good Governance above, the BBGM management is very happy, they say that the implementation of Good Mosque Governance will be very good and will bring the BBGM organization to a better organization. The implementation of Good Mosque Governance in the BBGM organization has been applied even though it is not biased, perfectly executed.

The principle of accountability is usually defined as responsibility for something that is done. Accountability according to Mardiasmo (2006). is a form of obligation to account for the success or failure of the implementation of the mission of the organization in achieving the goals and objectives that have been previously set, through an accountability medium that is carried out periodically and is usually related to entity financial management.

The application of the principle of accountability in the BBGM has been carried out well, this can be seen or can be seen from every activity that has been completed is always reported either in the form of activity reports or financial reports This accountability report is usually reported before the implementation of Friday prayers, and the report can also be seen on the

information board that has been provided by the BBGM, or if there is something less understood by the congregation, they can and are welcome to come at the BBGM office or secretariat.

Improving the quality of human resources is also carried out by the BBGM management, by accepting employees in accordance with their capacities, namely an accountant to plan and report on finances that will and have been implemented.

The Principle of Responsibility Every management of the organization must comply with existing laws and regulations, as a form of long-term sustainability of the organization. So that business continuity can be maintained in the long term and get recognition as a good corporate citizen. According to Wahyudin Zarkasyi in Christian et al. 2018), the principle of responsibility, that companies must comply with laws and regulations and carry out responsibility for the community and the environment so that business continuity is maintained in the long term and gets recognition

Implementation of mosque governance or Good Mosque Governance. Already carrying out activities in increasing and the quality of the responsibility or responsibility of the management, the responsiveness is proven by the strictness of the board in running and developing mosque organizations following the governance of mosques at the district level in decree number: DJ.II / 802 of 2014 concerning Standards for Mosque Management Development which include: 1. Idaraoh. is a management activity that involves planning, organizing, administering, finance, monitoring and reporting. Ri'ayah is a maintenance activity in the maintenance of buildings, equipment, environment, cleanliness, beauty and security of mosques including determining the direction of the Qibla and the direction of the Qibla. Ministry of Religion Indonesian (2014)

The principle of transparency is an obligation for managers to carry out the principle of openness in conveying information that must be correct, complete and on time to all stakeholders. According to the United Nation Development Program (UNDP): Transparency is the availability of information freely and directly accessible to parties affected by the implementation of a decision. Transparency is built or implemented which serves to gain the trust of the congregation. Transparency moves not only in financial matters, but transparency also enters all lines of organization or entity for people who have the right to access.

The BBGM organization in implementing mosque governance has implemented the principle of transparency in financial management and program activities, the congregation is given access to view the BBGM financial reports and in addition, the congregation is also given the right to propose programs that can be included in the BBGM activity program, even the congregation can also participate in carrying out activities at the BBGM. As pilgrims can participate in the distribution of zakat, participate in the distribution and acceptance of sacrificial animals, congregations are also allowed to participate in other religious activities. Transparency has also been built in transparency in the field of administrative management at the BBGM, for congregations who will use the facilities. BBGM.

Independent principle, this principle is that the organization is managed in a professional manner that does not take sides or tends to one of the parties, or the organization is managed without being pressured by any party that is not in accordance with existing laws or regulations. According to (Suci and Khairani 2013). This principle of independence has a great influence on the trust of the congregation.

The management of the BBGM has also implemented the Independent principle. The BBGM pengus explained that in managing the BBGM they did not side with one organization or community group. As in the implementation of the distribution of qurban animals or the distribution of zakat, the BBGM administrators never differentiate between groups. In providing services, it is also equalized to the entire congregation. There is no difference even though the organization is different. The BBGM organization in carrying out, whether in planning, implementing and reporting there is no intervention from any party, so that the program runs according to the wishes of the congregation.

Correctness, this principle is a principle that runs something right in the right way according to the rules of religion and state, according to the dictionary of Jhon M. Echols (1992). Organization must be run in the right way and for something right. Meanwhile Lorens (1996; 412) in (Akromullah 2018) says that mistakes, errors, and lies are the opposite of truth.

The BBGM management said that they are trying to be able to run this organization properly and this truth is not only the truth in the eyes of humans but also the truth in the eyes of Allah SWT. So in creating and running the program, it is made in layers to avoid mistakes or things that deviate from the rules of religion and state.

. There are several weaknesses in the application of the principles of Good Mosque Governance at BBGM, according to the management or takmir, they said that the weakness in implementing Good Mosque Governance is that there are human resources in the BBGM organization, the first there are still many core administrators who are old or old, old, so that energy and thoughts can no longer be maximized. Second, there are many administrators who do not have the skills or knowledge in accordance with their fields.

BBGM administrators feel that they have not implemented all the existing principles of Good Mosque Governance perfectly, but they are also happy and feel helped by the existence of Good Mosque Governance, which they think can achieve maximum service to the congregation. And continue to improve the quality of BBGM governance

#### **IV. Conclusion**

Baiturrahman Grand Mosque Banyuwangi has implemented the principles of Good Mosque Governance even though it is not yet perfect and the existence of the principles of Good Mosque Governance is very helpful to increase the capacity and service of the administrators of the Baiturrahman Grand Mosque Banyuwangi to its congregation.

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